Project name	Project manager	Original Milestones	CMT Champion update of progress against milestones	RAGB
Heritage Action Zone	Nicola Collins	2023/2024 projects	All projects proceeding as planned.	
PH – Naomi		Central Market capital works – full renovation	The HAZ funded elements of the Central market refurbishment are still on track for completion in Autumn 2023 with internal fit out to follow	
Tweddle		2. St Mary's Guildhall capital works – stabilise building, make watertight and consider new use (feasibility business case appraisal)	 Works to make the structure safe and watertight are now complete and the study to assess options for future use has been received and being evaluated. This work has preserved one of our important historic buildings in the city. 	
		3. Shopfronts – final shopfront, St Mary's Street.	 Three proposed shopfront renovations have sadly not come forward due to the uncertainty of the current economic climate. However, Historic England have permitted the grant to be carried forward into this financial year and a scheme is currently being costed up for a further property on St Mary's Street. 	
		4. HAZ Cultural Engagement	4. A wide range of cultural events have been delivered over the last three years to support the HAZ programme. Those in the final year of the programme include:	
			 Series of street theatre events Two digital Heritage trails Light installations at Christmas 2022 Events on the High Street by Mash Up 	

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			- Capacity building in the arts sector through "mash up", a local arts organisation set up to support local artists	
		5. Barbican capital works – repairs	 Work progressing to bring building back into use as a Creative Hub. Work scheduled for completion March 2024. 	
		6. St Mary le Wigford works	 Tree works to reduce the canopies was carried out in Jan/Feb 23, landscaping and wall work completed May 2023. 	
Events programme for the City PH – Naomi Tweddle	Claire McDowall	New programme of events for 2023	1. Programme for 2023 confirmed: - BBC Introducing Live concert – Sept 23 -completed. Uplift in footfall Saturday 3 rd Sept +4.57% uplift, Sunday 4 th Sept + 16.81% uplift. Positive visitor feedback. Overall cost less than £10k - Monster invasion – Oct 23 – completed. 10% uplift in parking, shops reported 10% and above increase in sales over same period last year, and social media reach in excess of 800k. Visitor survey feedback very positive. Footfall up 100% in Bailgate on Saturday 28 th compared to 21 st oct. and up 33% in city centre. Overall cost to the city council -£25k	Green
			 - Ice trail – scheduled for 9th and 10th Dec 23 - Refreshed Christmas lights and additional lighting installations – from 23rd Nov 23 - series of live Christmas carol/brass band performances – 	

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		Development programme for 2024	2. Programme for 2024 is being finalised with partners at the current time and will be promoted in the New year.	
Greening the city: PH Bob Bushell -	Steve Bird	Hope Wood - 3.5Ha site of low lying poorly grazed grassland transformed into a nature reserve with tree and shrub planting	First phase planting completed at Hope Wood - over 1000 new trees and shrubs were planted utilising external, grant funding. Phase two currently planned for early 2024 – with further tree planting and the installation of interpretation signage. Overall cost circa £85k	Green
	Simon W	Greening city centre	A multi-agency working group has been working to develop a range of projects that could, subject to funding, bring further aspects of greening to the city centre. These include potential for: a) Small parklet outside Bus Station b) Removal of planters on High Street c) Re branding/re- purposing of green spaces in city centre. d) Support with crowd funding promotion for additional bio havens around Brayford pool These will be further developed as part of the city centre master planning exercise planned next year.	

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Further develop Leisure strategy for the city	Steve Lockwood	Overarching strategy to be supported through a 'wardrobe' of 4 policies/strategies:	Overarching strategy being explored with a range of partners to create a comprehensive strategy for the city over next 20 years – this could take a year to commission and deliver.	Amber
PH Bob Bushell/Donald Nannestad		 Physical activity strategy Play Strategy 	1. Engaging with Active Lincolnshire and Active Nation to help develop the Physical Activity strategy into a delivery plan for the city –delivery plan will be reviewed and refreshed alongside an update of strategy itself from Jan 24 2. The core force force has been said to be accessed in the large and the l	
			 The scope for a refresh has been revisited, engaging with Planning colleagues. Exploring options to do work across central Lincolnshire via Active Lincolnshire. Target for completion –Sept 24 	
		3. Built facilities strategy.	 In place - Update to this Strategy being considered as part of work across Central Lincs. Meetings with Active Lincs and Central Lincs Planning on going to develop a new updated strategy in 2024 	
		4. Playing Pitch Strategy	4. In place - Active Lincolnshire and Central Lincs joint proposal to refresh on a county wide footprint from Jan 24	
Preparations for new Refuse Collection, Street Cleansing and Grounds	Steve Bird	Accommodate changes within the Environment Act 2021 Prepare all docs for new contracts	Waste and cleansing service procurement has commenced with invitations to tender now issued to the market – w/c 27 th November Nov 23	Green

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Maintenance contracts (incl accommodating national changes to waste services) PH Bob Bushell		All elements on track as at Oct 23	Commencement with the procurement of grounds maintenance is scheduled for spring 2024 Award of waste and cleansing contract scheduled for July 2024 Award of grounds maintenance contract scheduled for February 2025 as this contract does not require such a long mobilisation period Both contracts to start 1 st September 2026.	
Introduction of paper and card PH Bob Bushell	Steve Bird/ Caroline Bird	Introduction of paper and card collections to the city in 2024	Work continues to assess the cost and impact of introducing a separate paper and card collection service in the city -similar to that being rolled out by the county council in other areas of the county. Reports will be brought forward to scrutiny and Executive in early 2024 on options relating to if and how this could be effectively rolled out.	Green
Biodiversity Net Gain - role of the city council in offsetting solution PH Bob Bushell	Kieron Manning/TFT	Work to assess all city council suitable sites for enhancement through Bio Diversity Net Gain requirements within the Planning process	Meetings with Lincs Wildlife Trust and other county wide partners to incorporate sites within county plan. Focus for officer is to ensure the city has offsetting options recognised. Currently Hope Wood will be promoted as the first offsetting site in the city	Green

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Greyfriars PH Naomi Tweddle		Delivery of the renovation of a significant heritage asset in the city	This is the refurbishment and reuse of an internationally important, listed building and scheduled monument dating from the 13th century for use as a heritage attraction. This will include a mix of a digital and tactile, immersive interpretation scheme, temporary exhibitions, events, conferencing and educational activities. The works went out to tender in September 2023, and a start on site planned for February 2024. Construction works are due to be completed by February 2025 with the building open to the public by the end of April 2025.	Green
Harlequin/ Michaelgate		Substantial refurbishment of 20-22 Steep Hill – known as the Harlequin and neighbouring flats on Michaelgate	 Funding of Harlequin building will take some considerable time to source and so information boards are to be placed in the windows in Nov 23. These will tell the story of the history of the building. 	Green
PH Naomi Tweddle			The refurbishment and conversion of 40-42 Michaelgate into two holiday lets. This is scheduled to complete by summer 2024. Income from the holiday lets will be ring-fenced to contribute towards phase two which will be the more substantial refurbishment of 20-22 Steep Hill	
Green Museum	Steve Bird	 Permission to start granted, June 2023 Activities start late summer 23 Activities end July 26. Evaluation 	3 year project commenced at end of June 2023 and staff now in place. Activity plan being finalised. Good engagement with partners already being achieved.	Green